



Sahaidachnyi  
Security Center

# **SAHAIDACHNYI SECURITY CENTER ANNUAL REPORT**

**2025**

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**Lesia Ogryzko,**

**Co-founder and Director of the  
Sahaidachnyi Security Center:**

“The Center was established in response to Russia’s war against Ukraine — a war that revealed the critical need to engage the entire society in defense efforts and to help international partners understand Ukraine’s decisive role in shaping European and global security architecture. This year has proved that even a small but focused team can change the discourse and influence real decisions.”

## Who We Are

**The Sahaidachnyi Security Center (the Center)** is an independent think tank founded in 2024 in response to the urgent need for a new generation of expertise in Ukraine’s defense and security sector.

**Our mission** is to foster sustainable security in Ukraine and the world.

**We help Ukraine** secure its rightful place in the global security architecture by developing analytics, advocacy, strategic communications, and education as key instruments of influence.

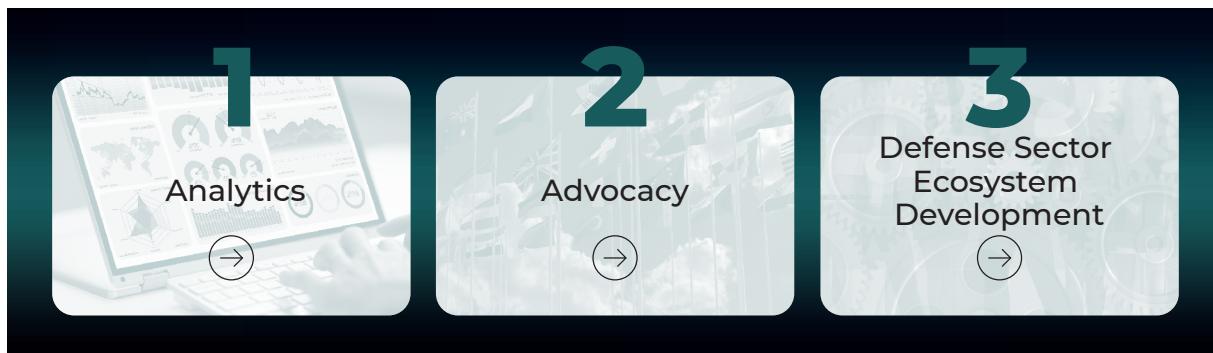
In its first year (2024–2025), the Center has established itself as an independent institution capable of shaping meaningful security policies and strengthening Ukraine’s position globally.

**Our main areas of work include:** defense policy, institutional development of the security sector, war studies, and international strategic engagement.

# What We Do

## Three Key Directions

- **Analytics**
- **Advocacy**
- **Development** of the Defense Ecosystem



## Core Priorities:

**High-quality analytics** – producing relevant research and analytical products to inform policy-making in the defense and security sector.

**Building research capacity** – strengthening the analytical base in Ukraine's defense and security field.

**Effective international advocacy** – promoting Ukraine's defense interests globally in political, military, and expert dimensions, particularly in the context of integration with the EU and NATO.

**Developing a sustainable defense ecosystem** – implementing educational programs, supporting expert communities, and advancing the concept of total defense.

# Our Team

## 11 TEAM MEMBERS



**Lesia Ogryzko**  
Co-founder and Director



**Oleh Shymanskyi**  
Co-founder



**Taras Doroniuk**  
Co-founder



**Kateryna Barysheva**  
Project Manager



**Stanislav Boiko**  
Associate Senior Fellow



**Dr. Olena Davlikanova**  
Associate Senior Fellow



**Kateryna Kolotii**  
Project Manager



**Polina Istomina**  
Associate Fellow



**Liliya Dvoretska**  
Communications Manager



**Andriana Hamar**  
Associate Research Fellow



**Arthur Borsuk**  
Junior Research Fellow



**Our team is the greatest strength of the organization** — a dynamic group combining extensive experience in defense and security, strategic analysis, international relations, project management, education, and communications.

Team members bring substantial expertise from public institutions, including the Ministry of Defense of Ukraine and Ministry for veteran affairs. They also have backgrounds in leading think tanks, non-governmental, and international organizations, including the United Nations and top humanitarian and analytical institutions.

This ensures a high level of coordination and effective implementation of projects. Some of our members are also visiting fellows at leading

international institutions such as the European Council on Foreign Relations (ECFR) and the Center for European Policy Analysis (CEPA).

The core team is supported by a broad network of volunteers, students, and young professionals — providing additional resources and helping to cultivate the next generation of security and defense experts.



## Our Year in Numbers

**3 unique educational programs in the defense sector.**

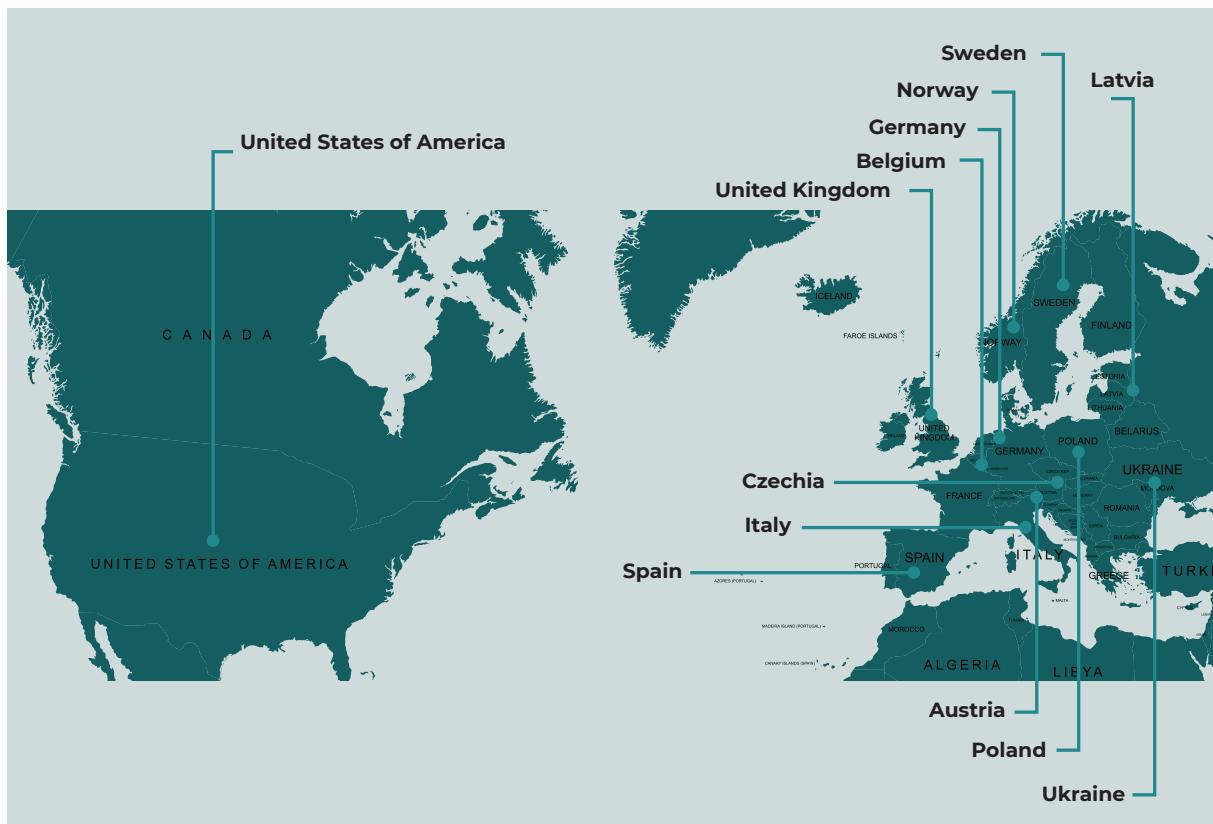
**100 participants** of training programs conducted by the Center.

**22 advocacy missions** where the Center's experts represented Ukraine upon invitation from host institutions (Austria, Belgium, the United Kingdom, Italy, Spain, Latvia, Germany, Norway, Poland, the United States, the Czech Republic, and Sweden).

These missions reached a total audience of **6,400 participants** — representatives of governments, international organizations, civil society, media, and the expert community.

**12 conferences and events** organized or co-organized by the Center, including: Café Kyiv in Berlin, a panel during the *Carpathian Democracy Week* in Truskavets, and the foresight session “*Intersecting Defense and Reconstruction*” in partnership with **BRDO** and **RISE Ukraine**, as well as advocacy breakfasts with the **Reform Support Office of the Ministry of Defense of Ukraine** and the NGO **Price of Freedom**.

**Over 2,000 participants** in advocacy activities organized by the Center — representatives of governments, international organizations, civil society, media, and the expert community.



**40+ partner organizations** across Ukraine — including NGOs, charitable foundations, think tanks, and initiative groups in the defense and security sector.

**30 media engagements** (interviews, podcasts, comments, TV/radio programs) with an estimated reach of over 12 million.

## Analytics: Key Research Achievements

**During its first year of operation, the Sahaidachnyi Security Center produced 10 analytical products**, focusing on the main challenges of the war and on strengthening Ukraine's defense capabilities.

Our analytical work covered three major directions:

1. International security and Ukraine's role in the new global architecture.
2. Technological transformation of warfare and modern combat environments.
3. Research on Russia.

## Key Research Papers and Strategic Briefs:

- **“Russia 2032 Scenarios: A Decade Post Full-Scale Invasion of Ukraine. Perspectives from a Neighbor Who Knows Too Well.”** A strategic analytical review outlining possible trajectories for the evolution of the Russian Federation and the role of Western policy in shaping these processes. The paper presents four potential meta-scenarios for Russia’s future up to 2032 and identifies three strategic approaches that Western actors might adopt in response to different transformations.
- Each scenario is accompanied by an analysis of the political, security, and economic implications – for Ukraine, Europe, and the broader international order. The study provides a strategic framework for policy decision-making and for strengthening democratic resilience amid Russia’s unpredictability.

 [link](#)

- **“Civil Society Role in Ukrainian Defense”.** An analytical and advocacy-oriented study developed for an international audience, focusing on the contribution of Ukraine’s civil society to national defense during the full-scale war.

Through the example of five civic organizations, the report demonstrates how non-governmental initiatives support the Armed Forces of Ukraine, enhance defense capability, and contribute to the transformation of the national security system.

It also provides a strong argument for expanding international financial support to scale and institutionalize these efforts.

 [link](#)

- **Policy Briefs for the EU White Paper on the future of European defense.** Developed by the Center in cooperation with the Foreign Policy Council “Ukrainian Prism”, this series offers Ukrainian input into the EU’s White Paper on the Future of European Defense, drawing on Ukraine’s battlefield experience.

The briefs include:

1. Drone Warfare: Strategic Implications for EU Defense Strategy
2. Quality vs Quantity in EU Drone Acquisition Policy
3. Ukrainian Pillar for a Modern Air Defense Architecture

4. Recruitment Strategies in the Age of High-Tech Warfare
5. Battlefield-Driven Acquisition for 2025 and beyond

- **Advocacy Points on Defense and Security.** A practical toolbox summarizing core advocacy messages from Ukraine's defense sector — covering topics such as civil society engagement, defense industry development, military support for Ukraine, European security, and the use of frozen Russian assets.

The resource is designed to support advocacy abroad, offering concise, well-structured messages for policymakers, experts, and international stakeholders.



- **“Strengthening Ukraine’s Defense through Cooperation with NB8.”** An extended analytical commentary prepared jointly by the Sahaidachnyi Security Center and the Foreign Policy Council “Ukrainian Prism”.

It examines how NB8 countries (Nordic–Baltic Eight) occupy a unique strategic position in leading Europe’s defense agenda — alongside France and the United Kingdom.



Overall, these analytical efforts have positioned the Sahaidachnyi Security Center as a key Ukrainian voice contributing to international policy debates—offering both strategic foresight and practical insights for global decision-makers in defense and security.

## Advocacy in the Defense Sector

The Sahaidachnyi Security Center consistently serves as the voice of Ukrainian civil society within the defense sector at the international level.

Through systematic advocacy, we work to build and sustain global support for Ukraine among key political, military, and expert audiences.

### Key Advocacy Priorities

- Strengthening **international defense support** for Ukraine;
- Securing **Ukraine’s rightful place** within the European and global security architecture;

- Deepening cooperation with **government institutions, think tanks, media, civil society organizations, and academic communities**;
- Communicating the **role of civil society in Ukraine's defense** to international partners.

Our advocacy efforts target key stakeholders in **international policy and security**, including policymakers, military officials, think tanks, and research institutions.

### **Key Results of the Year:**

**22 advocacy events** in total — **12** of them initiated and organized by the Center.

### **Main Advocacy Events and Initiatives**

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#### **Café Kyiv (Berlin, Germany)**

*March, 2025*

As part of the Café Kyiv conference in Berlin, organized by the **Konrad-Adenauer-Stiftung (KAS)**, the Center held a panel discussion titled “*Securing Europe: Germany, Ukraine, and the Escalation of Russia's Threat.*” Discussions focused on the evolving European security architecture, the role of Germany and Ukraine, and the risks of insufficient European military support.

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#### **Foresight Session “Intersecting Defense and Reconstruction” (Kyiv, Ukraine)**

*July, 2024*

A strategic foresight session dedicated to exploring international support and pathways to strengthening Ukraine's defense capacity. The event included a simulation exercise on the first 100 days following the end of active hostilities. Implemented in partnership with **BRDO (Better Regulation Delivery Office) and RISE Ukraine.**

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#### **UA-Southern Europe Forum (Madrid, Spain)**

*1) December, 2024*

Organized in cooperation with the **Foreign Policy Council “Ukrainian Prism”**, the *Southwestern Europe – Ukraine Forum* focused on “Supporting Ukraine in 2025 and Beyond: The Role of Italy, Spain, and Portugal.”

## **UA-NB8 Forum (Stockholm, Sweden)**

2) December, 2024

The **Nordic-Baltic – Ukraine Forum** gathered representatives of Ukraine and NB8 countries to discuss regional defense cooperation, security guarantees, political and diplomatic tools for achieving a just peace, and Ukraine's future in the EU.

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## **Advocacy Breakfast Series (Kyiv, Ukraine)**

Organized jointly with the **Reform Support Office of the Ministry of Defense of Ukraine** and the NGO **Price of Freedom**. Seven thematic meetings served as a coordination platform for representatives of government and civil society to synchronize advocacy messages and strengthen collective efforts in international communication.

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**Over 2,000 participants** took part in advocacy events organized by the Center — representatives of governments, international organizations, civil society, media, and the expert community.

## **Participation in International Events**

**Throughout the year, experts of the Sahaidachnyi Security Center took part in numerous international conferences and forums, presenting research and policy recommendations, and addressing key global audiences**

### **European Forum Alpbach (Austria). August 2024**

Organized by the **European Forum Alpbach Association** in partnership with international foundations and research institutions. Discussions focused on Europe's security and sovereignty during wartime, the full integration of Ukraine, Moldova, and the Western Balkans into the EU, and the global implications of Russia's aggression.

### **United2Win: Legal Reforms Forum for Civil Society (Kyiv, Ukraine). September 2024**

Panel participation on strategies for international advocacy by Ukrainian NGOs and successful cases of defense-related missions abroad.

### **Conference “What Kind of Peace? Ukraine and Us” (Berlin, Germany). October 2024**

Organized by the **Center for Liberal Modernity**, the event examined the concept of a future peace for Ukraine, debates on negotiations with Russia, and the strategic goals of the West.

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## **European Security Forum (Vienna, Austria). November 2024**

Held by the **Austrian Institute for European and Security Policy (AIES)** and the Wilfried Martens Centre for European Studies.

Discussions covered Russia's war against Ukraine, European stability, transatlantic cooperation, and Ukraine's reconstruction and Euro-Atlantic integration.

## **Conference "Beyond Borders: Shaping the Future of Security in the Black Sea Region" (Rome, Italy). December 2024**

Organized by the **Italian Digital Media Observatory (IDMO)**, the **Embassy of Ukraine in Italy, Federazione Italiana Diritti Umani (FIDU), Luiss Data Lab, and the Center for Geopolitics**. Key topics included European and global stability, Russia's illegal actions in the Black Sea, food security, GPS spoofing, aviation risks, NATO's role in regional defense, and the de-occupation of Crimea.

## **NATO-EU Partnership Policy Seminar (Brussels, Belgium). February 2025**

A closed seminar hosted by the **European Council on Foreign Relations (ECFR)** in cooperation with the **Swiss Federal Department of Foreign Affairs**. Discussions centered on the evolution of European defense partnerships, NATO-EU strategic cooperation, and proposals such as establishing a **Humanitarian Air Shield for Ukraine** and integrating Eastern European partners into the European security space.

**Conference "Ukraine Recovery: Building Back Better?" (Florence, Italy).** Organized by the **European University Institute, John Cabot University, and Sant'Anna School of Advanced Studies**. Focused on security, governance, and the coordination of international military and reconstruction support for Ukraine.

## **Café Kyiv 2025 (Berlin, Germany). March 2025**

The **Sahaidachnyi Security Center**, in partnership with **Kyiv Dialogue**, organized a panel discussion titled "Securing Europe: Germany, Ukraine, and the Escalation of Russia's Threat." The discussion focused on the shared responsibility of Germany and Ukraine within Europe's security architecture, the risks posed by insufficient military support, and new potential threats emanating from Russia. The event was part of the **Café Kyiv** conference implemented by the **Konrad-Adenauer-Stiftung (KAS)**.

## **European Parliament Discussion “Rebuilding Ukraine, Securing Europe” (Brussels, Belgium)**

Organized by the international NGO **Promote Ukraine**, the discussion focused on security as the foundation of Ukraine’s recovery, the role of international support, and the pathways of European integration as a guarantee of long-term stability across the continent..

### **Carpathian Democracy Week Forum (Truskavets, Ukraine). May 2025**

In cooperation with the **European Council on Foreign Relations (ECFR)**, the Center hosted a panel titled “The Future of European Security: Are Coalitions of the Willing the Answer?” Discussions addressed the formation of a new European security architecture with Ukraine at its core, the need for a new defense alliance, and the lessons of resilience amid Russian aggression.

### **Shaping the Future: Russia Scenarios & Baltic Sea Region Security (Riga, Latvia)**

Organized by the Swedish Defense University (SEDU), with the Sahaidachnyi Security Center as a key strategic partner. The session presented the research “Russia 2032 Scenarios: A Decade Post Full-Scale Invasion of Ukraine. Perspectives from a Neighbor Who Knows Too Well,” exploring the implications of Russia’s possible transformations for Baltic regional security and Western response strategies.

### **The Future Russian Way of War Conference (Stockholm, Sweden)**

Held by the **Stockholm Centre for Eastern European Studies (SCEEUS)** within the Swedish Institute of **International Affairs (UI)**. Experts from the Center presented insights from “Russia 2032 Scenarios: A Decade Post Full-Scale Invasion of Ukraine,” focusing on the evolution of Russia’s military and hybrid instruments and the need for adaptive Western deterrence policies.

### **Advocacy Mission to Washington, D.C. (United States). June 2025**

A two-week advocacy trip aimed at countering the fading international attention toward the war in Ukraine and ensuring continuity of U.S. and European military support.

The Ukrainian delegation called for a paradigm shift — moving away from illusions of Russia’s democratization toward accountability for aggression and a robust architecture of security free from imperial influence.

## **Hudson Institute Event: “Russia–2032 Scenarios” (Washington, D.C.)**

The discussion focused on the future of the global security architecture, transatlantic assistance to Ukraine, and potential trajectories for Russia’s evolution.

## **Capitol Hill Briefing “Why the West Cannot Fail on Ukraine”**

Organized jointly with the NGOs **Sahaidachnyi Security Center**, **Decolonization of the Russian Federation**, and **Razom for Ukraine**.

U.S. and Ukrainian experts discussed the global implications of the war, Western support mechanisms, and Europe’s role in maintaining continental security.

## **Free Nations Post-Russia Forum (Washington, D.C.)**

Organized by the Forum of **Free Nations Post-Russia**, the event promoted the vision of dismantling the Russian Federation into independent national states. Discussions addressed **de-imperialization**, **deputinization**, regional security, and cooperation with democratic nations.

## **Ukrainian Days 2025 (Washington, D.C.)**

A key advocacy event of the Ukrainian diaspora in the United States, focused on sustaining transatlantic solidarity, strengthening security cooperation, and reinforcing U.S. commitment to Ukraine’s defense.

## **Seminar “Providing Security to Europe: Opportunities and Challenges of Coalitions of the Willing” (Florence, Italy)**

Held within the **Robert Schuman Centre for Advanced Studies** and the **Global Governance Programme at the European University Institute**.

The seminar explored new models of European security, flexible defense coalitions, and security guarantees for Ukraine.

## **ICCEES World Congress (London, United Kingdom). July 2025**

**Organized by University College London (UCL)** and its School of Slavonic and East European Studies (SSEES).

The congress centered on “Disruption” — examining the profound geopolitical and societal shifts across Central and Eastern Europe following Russia’s full-scale invasion of Ukraine.

The Center presented its research on war, resilience, and transformation in Ukraine.

## Women Leaders Coalition for the Future of Ukraine Summit (Warsaw, Poland). August 2025

Hosted by the **Georgetown Institute for Women, Peace and Security (GIWPS)** in partnership with the **UK Foreign, Commonwealth & Development Office (FCDO)** and the **British Embassy in Ukraine**.

The summit focused on women's leadership in diplomacy, reconstruction, and peacebuilding, and introduced a **Ten-Point Pact for a Just and Lasting Peace**.

Experts from the Center highlighted the importance of women's voices in shaping Ukraine's security and recovery agenda..

### Academic Cooperation

Experts from the Center also contributed to updating the **History and Politics of Russia** course in partnership with **King's College London** and Professor **Samuel Greene**, enhancing Western academic understanding of Russia's evolving political landscape.

**In total, more than 6,400 participants** engaged with the Center's advocacy efforts throughout 2024–2025 — representing governments, parliaments, think tanks, international organizations, and civil society across Europe and North America.

## Development of the Defense Ecosystem

One of the key focus areas of the Sahaidachnyi Security Center is the development of a sustainable defense ecosystem in Ukraine.

We believe that the foundation of such an ecosystem lies in a strong, interconnected community of professionals capable of acting strategically, cohesively, and proactively.

That is why our development efforts are driven by three principles: learning, horizontal collaboration, and the integration of global best practices.

### Educational Mission

The Center designs and implements educational programs that:

- Nurture a **new generation of professionals** in the security and defense field;
- Equip participants with **strategic thinking**, advanced approaches, and practical skills needed to operate effectively in wartime;
- Strengthen **trust and cooperation** among key defense stakeholders.

## **Program Focus**

- Enhancing professional competencies within Ukraine's defense sector.

## **Target Audience:**

- Civil servants,
- Think tanks, NGO and initiative leaders in the security and defense sector,
- young professionals and student analysts,
- veterans,
- MilTech representatives, and educators.

## **Educational Components and Objectives**

- Strengthen professional capacity across the defense sector through:
  - Policy design and decision-making skills;
  - A deep understanding of the national security system and its dynamics;
  - Formation of a **shared NATO-aligned terminology base**;
  - Development of analytical competencies, including **open-source intelligence (OSINT)** methods;
  - Preparation for effective **leadership and cross-sector cooperation** amid complex security challenges.

An essential element of all programs is the **international component**—engagement of foreign experts, experience exchange, and integration of Ukraine's lessons learned with globally recognized practices.

## **Flagship Programs Implemented in 2024–2025:**

- 1. “Policy Making: From Problem to Solution”** — A professional program for civil servants in the defense sector, focused on policy design and implementation skills. 23 certified participants.
- 2. “Defense Sector. Change Makers”** — A multisectoral leadership course for representatives of government, civil society, and the defense and security forces. 40 graduates of the four-month in-person program.
- 3. “Turn Your Ambition into Opportunity”** — the youth program for students and emerging professionals seeking to build careers in defense and security, particularly in analytical and policy fields. 37 participants completed the course.

**We firmly believe** that unity and synergy among all actors in Ukraine's defense sector are the foundations of its effectiveness and resilience—especially in wartime.

The path toward this goal lies through education, shared values, and a common vision of Ukraine's security future.

## Our Voice in the Media

Throughout the year, experts from the Sahaidachnyi Security Center were active contributors to leading Ukrainian and international media, ensuring that Ukraine's perspective remained visible and well-understood within the global security discourse.

The Center's commentary, interviews, and analytical materials reflected key topics in defense, security reform, and international support for Ukraine.

Total media reach: over **12 million people** across major international and national platforms.

### Selected Media Outlets

#### United States

- *The Wall Street Journal (WSJ)*
- *Voice of America (VOA)*
- *The Jamestown Foundation*
- *Newsweek*
- *The National Interest*
- *KTBS 3 News*
- *WWL First News*
- *Atlantic Council*
- *Center for European Policy Analysis (CEPA)*
- *Opfor Journal*

#### United Kingdom & Canada

- *BBC World News*
- *Leading Britain's Conversation (LBC)*
- *Silicon Curtain*
- *The Brian Crombie Hour*

## **Europe & Asia-Pacific**

- *DER STANDARD (Austria)*
- *Deutsche Welle (DW) and Table.Media (Germany)*
- *TVP World (Poland)*
- *LRT.lt (Lithuania)*
- *Nettavisen (Norway)*
- *Dnevnik (Bulgaria)*
- *The Japan Times (Japan)*
- *NDTV (India)*
- *News.com.au (Australia)*

## **Ukraine**

- *The Kyiv Independent*
- *The Ukrainian Week*
- *Ukrainska Pravda*
- *Liga.net*

The Center's strong **media presence** underscores its growing **international recognition** and credibility as a Ukrainian expert institution.

Through consistent and evidence-based communication, the Center has helped shape a more accurate understanding of Ukraine's security challenges and defense priorities worldwide.

## **We Thank Our Partners**

To ensure effective and comprehensive implementation of our research, advocacy, and educational initiatives, the Sahaidachnyi Security Center has built a strong network of partners across government institutions, civil society, academia, and international organizations.

These collaborations enable synergy between public and non-governmental actors, fostering the development of a resilient Ukrainian defense ecosystem.

### **Government Institutions of Ukraine**

The Center provides analytical and advisory support to:

- Ministry of Defense of Ukraine

- Ministry of Foreign Affairs of Ukraine
- Ministry of Veterans Affairs of Ukraine
- Secretariat of the Cabinet of Ministers of Ukraine
- Office of the President of Ukraine

### **International Partners and Allied Governments**

- Government institutions from the United Kingdom, Norway, Sweden, Germany, the Czech Republic, Estonia, and Latvia
- Think tanks including the Norwegian Institute for International Affairs (NUPI),  
Stockholm Centre for Eastern European Studies (SCEEUS),  
Austrian Institute for European and Security Policy (AIES),  
International Centre for Defence and Security (ICDS, Estonia),  
and Kyjiwer Gespräche / Kyiv Dialogue
- Educational institutions such as the Baltic Defense College,  
Swedish Defense University,  
King's College London,  
and the European University Institute (Florence, Italy)

### **Donor Community**

- Special Defence Advisor Program (Supporting Adaptive Defence Reforms in Ukraine)
- ISAR Ednannia
- International Renaissance Foundation
- Open Society Foundations

### **Academic Partners**

- Kyiv-Mohyla Business School (kmbs)
- Kyiv School of Economics (KSE Institute)
- Igor Sikorsky Kyiv Polytechnic Institute

### **Civil Society and Expert Community**

- **Foreign Policy Council “Ukrainian Prism”**
- **Better Regulation Delivery Office (BRDO)**
- **Center for Defence Strategies**
- **StateWatch Analytical Center**

- **Center for Army, Conversion and Disarmament Studies (CACDS)**
- **Come Back Alive Foundation**
- **Razom for Ukraine**
- **Serhiy Prytula Charity Foundation**
- **Dignitas Foundation**
- **Riy Foundation**
- **NGO Aerorozvidka**
- **Boryviter Military School NGO**
- **Frontier Institute NGO**
- **Princip NGO**
- **Transatlantic Dialogue Center NGO**
- **Tsina Svobody (Price of Freedom) NGO**
- **Ukrainian Institute NGO**
- **Zminotvortsyi (Changemakers) NGO**
- **Snake Island Institute NGO**
- **Dekolonizatsia NGO**
- **New Europe Center**
- **Institute for Analytics and Advocacy**
- **Independent Anti-Corruption Commission (NAKO)**
- **National Agency on Corruption Prevention (NACP)**
- **Transparency International Ukraine**
- **OSINT Agency Molfar**
- **Doctrine Center for Political Studies**
- **Shpyg Foundation**
- **Rasmussen Global**
- **Reforms Support Foundation**
- **Lobby X – employment and recruitment platform**

The Center's partnership network continues to grow, reinforcing collective expertise and strengthening the foundation of Ukraine's defense and resilience ecosystem.

# Center's Budget

For the 2024–2025 reporting period, the **Sahaidachnyi Security Center** operated with an annual budget **of ₴7.8 million UAH**.

These resources were mobilized through project-based funding and donor contributions supporting the Center's core areas of activity — **research, advocacy, education, and institutional development**.

## Allocation of Financial Resources

Component	Share of Annual Budget	Purpose
<b>Research and Analytical Work</b>	30%	Production of studies, policy briefs, and expert research supporting defense policy development.
<b>Advocacy and Communications</b>	22%	International advocacy missions, strategic messaging, media outreach, and stakeholder engagement.
<b>Educational Programs</b>	40%	Design and delivery of training courses, workshops, and community-building activities within the defense sector.
<b>Operational Sustainability</b>	8%	Administrative support, institutional development, and maintenance of the Center's functionality.

The Center's funding approach prioritizes **efficiency, transparency, and impact** — ensuring that every contribution directly supports strengthening Ukraine's defense ecosystem and advancing evidence-based policy dialogue.

# Priorities for the Next Year

The Sahaidachnyi Security Center will continue its mission to strengthen Ukraine's defense ecosystem and international partnerships by focusing on three strategic priorities for 2025–2026.

## 1. Building a New European Security Architecture

We aim to contribute to shaping the strategic core of European security, anchored in partnerships with the Nordic–Baltic Eight (NB8), the United Kingdom, and other key allies.

Through advanced research, dialogue platforms, and joint educational initiatives, the Center will promote deeper defense integration between Ukraine and this regional coalition — reinforcing the European flank of resilience and deterrence.

## **2. Countering Russia**

The Center will intensify efforts to identify systemic vulnerabilities within Russia — economic, military, and socio-political — and translate analytical insights into practical advocacy strategies both domestically and internationally.

Our focus will remain on driving global understanding of Russia's internal fragility and advancing coordinated policies of containment, accountability, and de-imperialization.

## **3. Studying Ukraine's Resilience During War**

We will expand research into national resilience amid wartime conditions and share these insights with partner nations.

The studies will emphasize the role of non-state actors in defense and crisis response, helping to build comprehensive models of resilience applicable to other democracies.

### **Implementation Tools:**

- Analytical Work:**

Focused on Russia, Ukraine's place in the emerging European security order, NB8 cooperation, and societal resilience as a key element of defense.

- Advocacy:**

Through strategic policy briefs, international presentations, briefings, and targeted media engagement to influence policy debates globally.

- Education and Leadership Development:**

Launch of new training programs in defense policy, strategic leadership, and security analysis, as well as exchange programs connecting Ukrainian and partner-nation defense leaders.

**In the coming year, the Sahaidachnyi Security Center will remain a trusted analytical and advocacy hub — amplifying Ukraine's expert voice, strengthening alliances, and advancing the vision of a secure, resilient, and democratic Europe.**

## **Our contacts:**

sahasec.org



<https://www.facebook.com/sahasec.org>



<https://www.linkedin.com/company/sahaidachnyi-security-center>

